



Kewal Kiran

Clothing Limited











CORPORATE BUSINESS PRESENTATION & Q3 FY22 FINANCIAL OVERVIEW



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Company Overview





40+ years of Success filled Journey



Roots dating back to **1980**, KKCL prides itself in contribution to the evolving **Denim culture** in India



Integrated Play with presence across Value Chain : Designing - Manufacturing - Branding - Retailing



Widespread Distribution: 340+ Exclusive Brand Outlets and 125+ Distributors covering 4,000+ MBOs spread across India





Journey so far . . . 1989

Launched "Killer" Brand

<mark>2002</mark> Launched "Integriti" Brand **2006** Company's IPO Journey continues . . .





Commenced Manufacturing Launched "Lawman" & "Easies" Brand

Launched "K-Lounge" Retail Store

Acquisition of "Desi Belle" – Womenswear Brand



Chairman's Message

KKCL, with its **strong brands, robust infrastructure, well-entrenched distribution and a culture of innovation,** is geared to exceed the demands and aspirations of modern, fashion-conscious consumers

As a market, India is predominantly value-seeking. This requires **unique business models like that of KKCL's** to cater to the population, while sustaining profits.

At KKCL, we are well-prepared to make the best of the available opportunities, by catering to both the visible and latent needs of consumers. With our clear proposition of **value combined with the motto of creating a stylish nation, we are ready to take on the opportunities.**



Kewalchand P. Jain Chairman & Managing Director



Strong Brand Portfolio



1 Flagship Brand catering to Premium Luxury segment



2 Premium Mid Market Segment Brand



3 Fashion/Partywear Brand Focused on Mid Market Segment



4 Targeted Premium Mass Market Brand

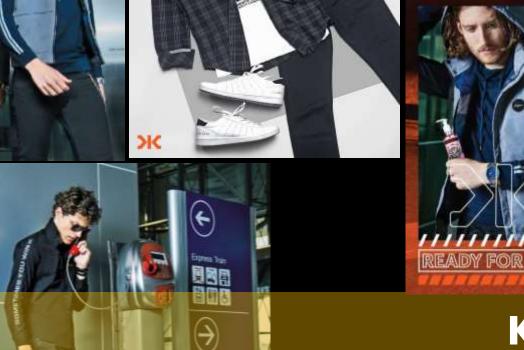


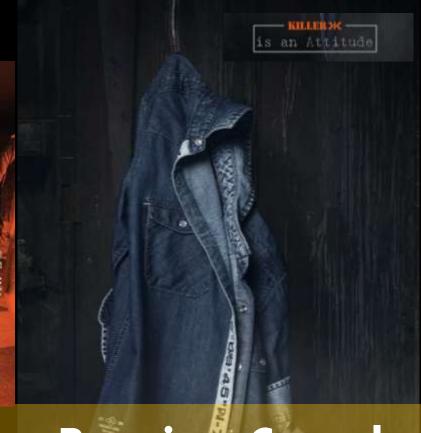
5 Focused Women Wear Brand



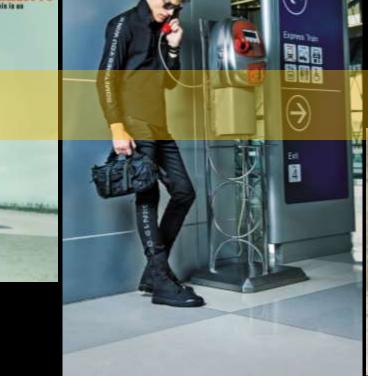














KILLER >K

Flagship brand "Killer" imbibes in it the cool confidence of today's youth and redefines denims, giving a bold character to them





LAMANE





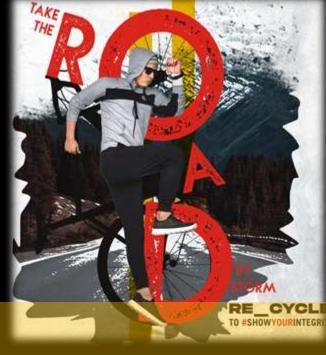


Lawman: Fashion Capital

A glamorous, lifestyle brand, "**LawmanPg3**" specialises in trendsetting denim and partywear for young adults









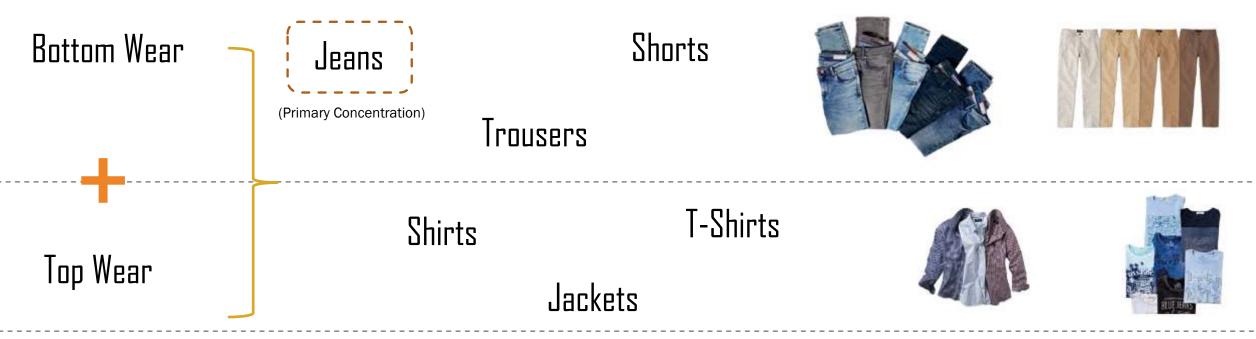
Reflecting and resonating the ambition and energy of youth, "Integriti" offers a credible, trusted and value proposition across work and casual wear







Wide Product Portfolio capitalizing Brands



• Accessories Business through Brand Extension : Opportunistic Play capitalizing on Brand Recognition & Entrenchment

Deodorants - Shoes - Belts - Masks - Purses - Socks : Amongst Others >>> Product Identification - Licensing - Branding - Selling







Addictions: Accessories Play as a Brand Extension







The accessories wing of KKCL, "Addictions" offers lifestyle products such as deodorants, watches, wallets, belts and innerwear





Experienced Management





Focused Founding Team



MISSION:

- Driving excellence through our people, business partners and other stakeholders
- Focusing on consumer satisfaction and executing a customer-centric business module
- ❖ Adopting international standards and best practices across our operations
- Executing the business based on the three core growth principles of: Stability, Sustainability and Scalability



S

VISION :

To be a world-class business organization which enables value, best services and enhancement of net worth for all the stakeholders.



Proficient Board Independence

Dr. Prakash A. Mody *Independent Director*



- Chairman and Managing Director of Unichem Laboratories Limited and brings onboard rich experience in marketing, research and production
- A doctorate in Organic Chemistry from University of Mumbai and pursued Marketing Management from Jamnalal Bajaj Institute of Management Studies, University of Mumbai;
- Graduate alumnus of the Harvard Business School, following attending the Owner Presidents' Management Programme.

Mr. Nimish G. Pandya Independent Director



- Founding Partner at Pandya Juris LLP, International Lawyers & Tax Consultants and Proprietor at Pandya and Co. Advocates and Notary
- Trustee of Shree Sathya Sai Trust, Maharashtra and All India President of Shree Satya Sai Seva Organisation, India
- Member of the Bar Council of Maharashtra and was appointed as a Notary Public by the Government of Maharashtra in 1993
- Specialises in Mergers and Acquisitions, Litigation and Arbitration, Trusts and Charities, Corporate, Commercial and Financial Planning and Execution, including Transaction Support and Contracts, Intellectual Property, Technology, Media and Communications, Competition and Trade, Conveyancing and Real Estates and Family and Personal Law

C.A. Mr. Yogesh A. Thar Independent Director



- Senior Partner in Bansi S. Mehta & Co., a reputed Chartered Accountancy firm in Mumbai
- Member of the Direct Tax Committee of the Chamber of Tax Consultants
- Member of the Institute of Chartered Accountants of India and with 31+ years of experience in Business Mergers, Acquisitions and Restructuring, Business Valuations, Corporate Taxation and Taxation of Non-resident Citizens and Foreign Companies

C.A Ms. Drushti R. Desai Independent Director



- Partner in Bansi S. Mehta & Co., a reputed Chartered Accountancy firm in Mumbai
- Member of the Institute of Chartered Accountants of India with 20+ years of experience in Valuation of Shares, Businesses and Intangibles, Advisory Services on Schemes relating to
 Mergers, Acquisitions, Spin-offs and other forms of Corporate Restructuring and Family Settlements, Financial and Management Advice, Corporate and Individual Taxation (Income-tax,
 Wealth-tax. Gift-tax)

BRINGING MULTIPLE INDUSTRY EXPERIENCE TO THE TABLE





Company Driven by Inherent Values

- Simplicity in Business working: Focused Approach striving towards Profitable growth
- Success Driven Philosophy with a Cautious Approach: Follow prototype model with an objective to make "Small to Big"
- Financial Sustainability driven Decision Making : Key Driver for achieving the 3 Key "S" of Business
 - Business **Stability**
 - Business **Sustainability**
 - Business **Scalability**
- **Inclusive Business Culture**: Being considerate towards all key stakeholders
 - Customers
 - Human Resource (Employees)
 - Suppliers
 - Channel Partners
 - Shareholders
 - Bankers



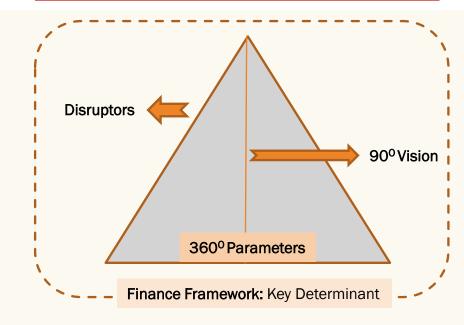






RIGHTNESS

KKCL: Business Structure Pyramid

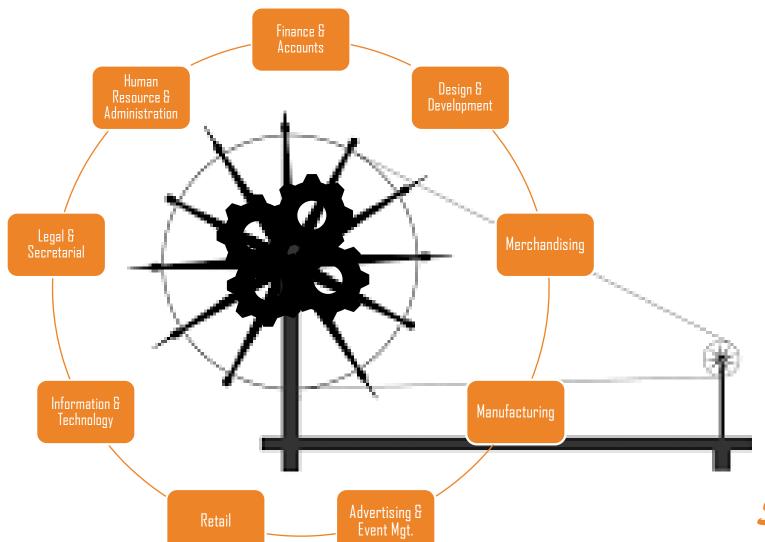


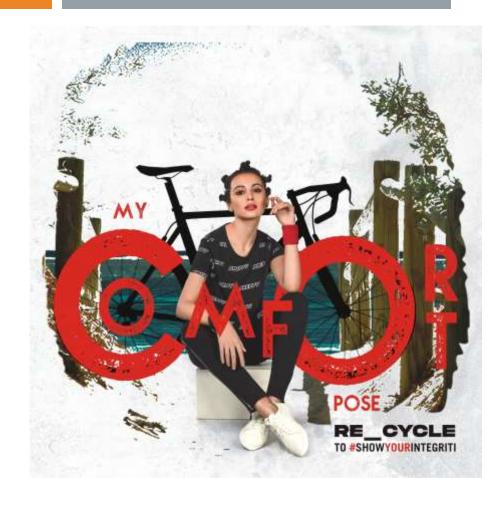






Key Support Functions





Spinning the wheel of success . . .





BEYOND BUE

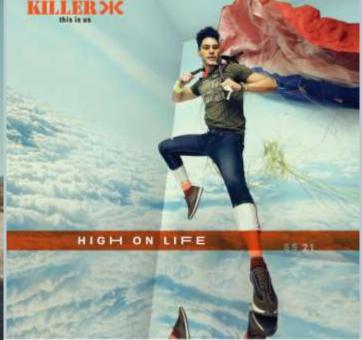
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KKCL: Brand Building Platform





Brand Building Platform

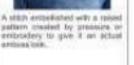
Robust infrastructure, which consists of our office space, design studios, production facilities, supply chain and our well-planned stores, all connected by digitally-enabled processes

- **Tech-led manufacturing capabilities**: State-of-the-art technology in manufacturing denims with units equipped with advanced machinery, helping us offer the best products to our customers
- Best in class Washing Facility: Key Factors to Denim Manufacturing
- With a total annual capacity of apprx. 8 million units, each facility is a house of innovation and a complementing factor to the styles being produced and marketed.
- Assisted by international professionals to lead our research and technology wing allowing us to develop new products and improving existing product range
- All KKCL manufacturing facilities are certified ISO 9000:2008 and the Vapi facility is additionally certified ISO 14001: 2004

The Vapi Manufacturing Unit won gold awards in 'FAME Excellence Award 2017' and 'Grow Care' India's Environment Award 2017'.

Design & Development Team : Patented & Copyright Products







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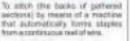


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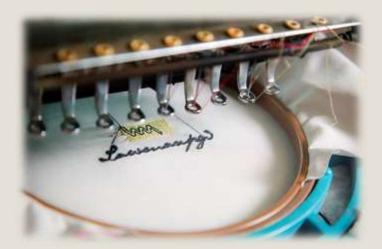


Responsible Manufacturing Practices: Usage of state of art technology to avoid usage of excessive water across various stages of production leading to elimination of nearly 80% of water wastage through processes







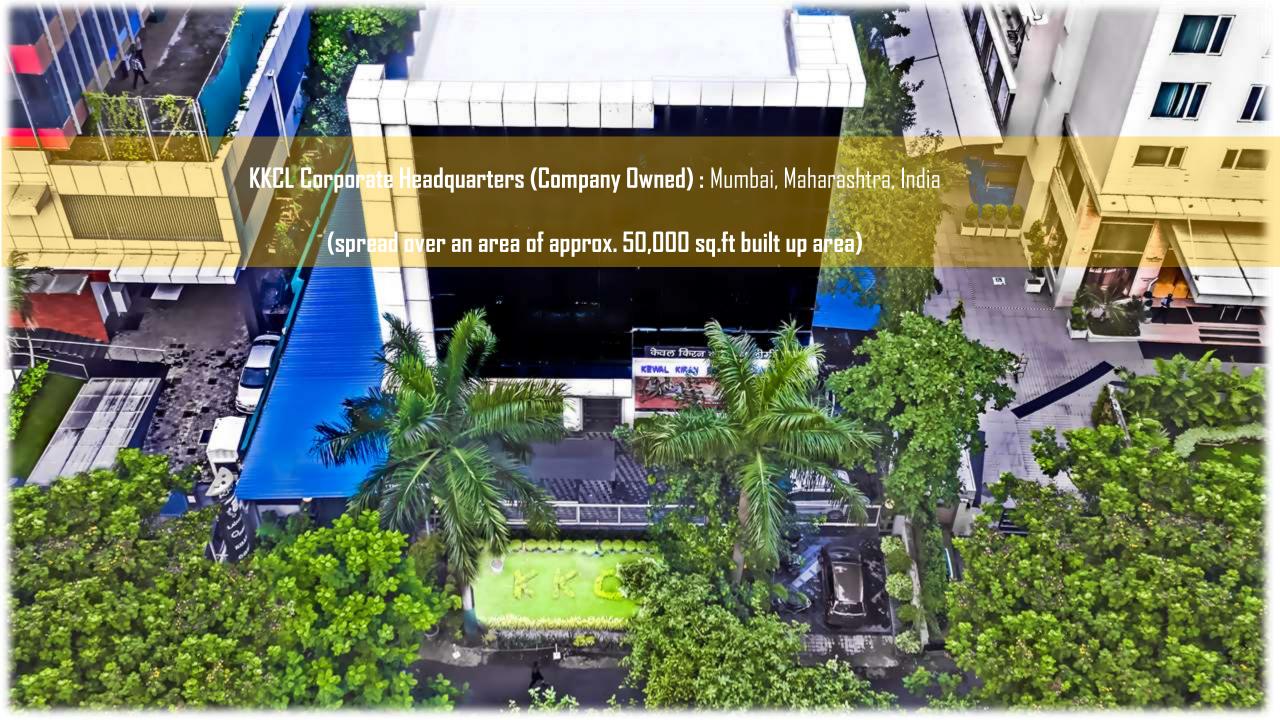




















BEYOND BUE

KILLER >K



Sales Platform: Expansion Strategy

Omnichannel Strategy



MBOs (Distribution Platform)

NCS (Direct by Company)

E Commerce (Direct by Company)

Exports (Direct by Company)

Traditional Channels: Key to Profitability

Structured & Focused

Win-Win Philosophy
Methodology

>>>

- Identify Right Channel Partners
- Nurturing Channel Partners & forging long term partnerships
- Opportunities of Growth for Channel Partners
- Retaining Channel Partners

Digital / Modern Retail: Key to Visibility

Differentiated Play

Differential Offering

Methodology



- Calculative Approach with minimal impact on Margins
- Identification of Right Channel Partners
- Cost Benefit Analysis : visibility v/s margin contraction
- Differentiated Offering across various SKUs



- KKCL's Retail Play





















Strategic Widespread Presence

Extensive footprint of directly operated and franchise stores, along with a presence in large format stores, carefully selected multi-brand outlets (MBOs)

Amazon

Exclusive Retail Store Count (As on Dec 31, 2021)

	COCO	FOFO	Total
K-Lounge	18	198	216
EBOs	5	120	125
Factory Outlet	1	-	1
Total	24	318	342

EBOs: Totally spread over an approx. area of 2,20,000 sq.ft spread across India

- COCD Company Owned Company Operated
- FOFO Franchisee Owned Franchisee Operated

MBO Presence

Widespread MBO presence through traditional Distributional Channel: 125+ Distributors covering 4,000+
MBOs across India

National Chain Stores

Select Key Stores: Central, Shoppers Stop, Lifestyle, Pantaloons, Reliance Trends & Others



LimeRoad

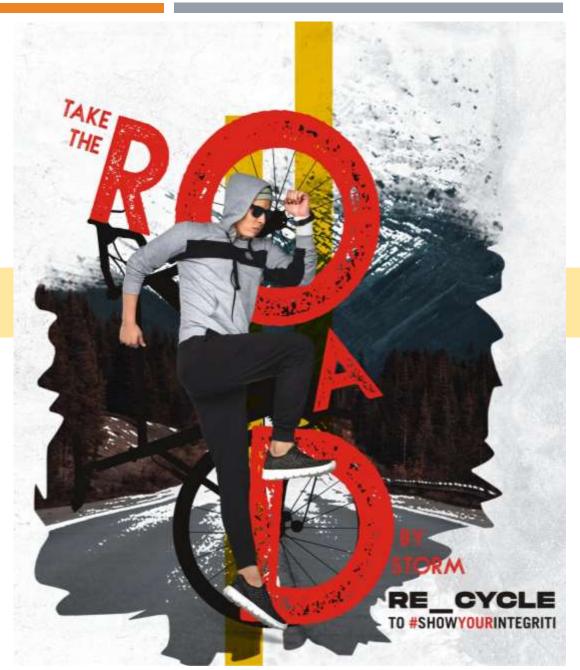
Multiple E-Commerce Portal Presence

Paytm

Flipkart / Myntra Ajio Tata Cliq



Consumer Awareness Platform





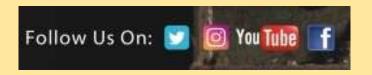
Brand Media & Communication

Brands are the centre of Consumer Communication Process

- Brand Positioning
- Brand Traits
- Short term and Long term goals of each Brand



Social Media Presence



- Mode of Advertising: The preferred mode of advertising differ from brand to brand from being print heavy, to
 association with movies and glamor based events to college EDM festivals and to outdoor advertising
- Current Trending Marketing Focus: With an objective to create a cult for the customer base and for them to be proud to associate with the brand they aspire, the focus is to leverage digital, video and social media collaborations
- Partnered and featured with leading media platforms such as Bollywood movies, renowned magazines and large-scale event sponsorships.
- Out of Box Branding: LawmanPg3 ideated and re-branded the cover page of CineBlitz to "Lawman Pg3 Cineblitz" in order to live upto the Brand DNA about glamour and style

Cover Page of Re-branded LawmanPg3 CineBlitz Magazine





Branding Initiative



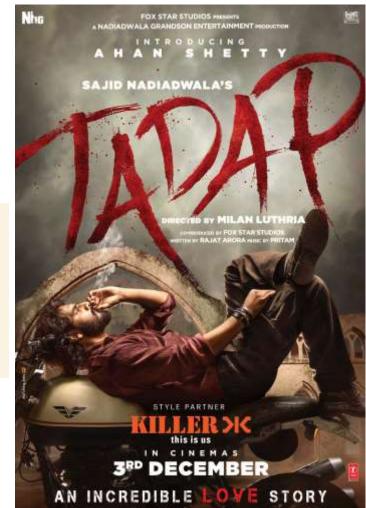


Major Branding Initiative with Ahan Shetty

Onboarding of "AHAN SHETTY" as the Brand Ambassador



Coupled with being the Co-branding Partner for his movie "Tadap" for better visibility











Financial Achievement Highlights





Profit & Loss Statement: Y-o-Y for Q3

Standalone basis

INR Cr

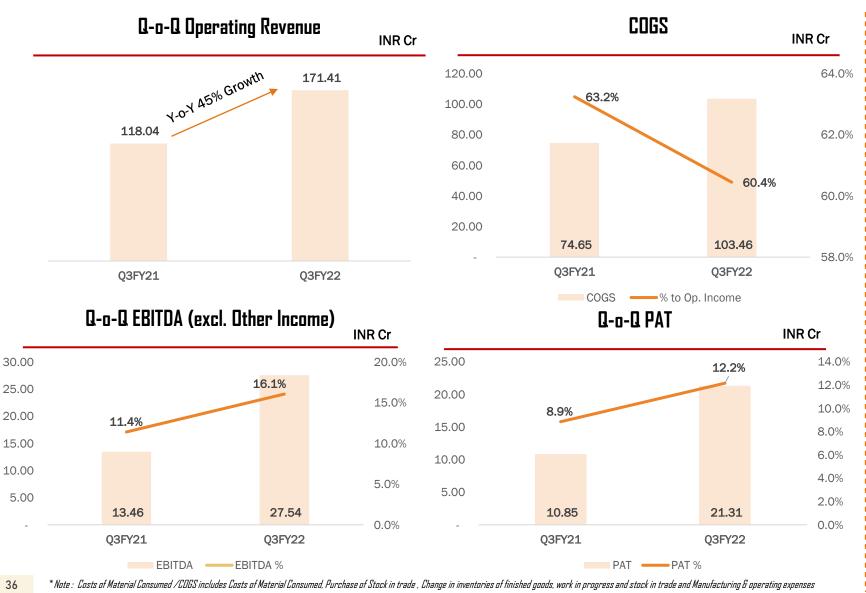
Doubleview	Q3 - FY 21-22		Q3 - FY 20-21	
Particulars	Amount	%	Amount	%
Income:				
Revenue from Operations	171.41		118.04	
Expenses				
Cost of Material Consumed*	103.46	60.4%	74.65	63.2%
Personnel Cost	20.67	12.1%	13.94	11.8%
Administrative & Other Cost	7.99	4.7%	9.92	8.4%
Selling & Distribution Expenses	11.75	6.9%	6.07	5.1%
Total Expenses	143.87	83.9%	104.58	88.6%
EBIDTA	27.54	16.1%	13.46	11.4%
Other Income	3.81		4.50	
Finance Expense	0.99		1.46	
Depreciation / Amortization	1.80		1.69	
Net Profit Before Tax	28.56	16.3%	14.80	12.1%
Provision for Tax	7.25	-	3.95	
Net Profit After Tax (before OCI)	21.31	12.2%	10.85	8.9%

^{*} Note: Costs of Material Consumed includes Costs of Material Consumed, Purchase of Stock in trade, Change in inventories of finished goods, work in progress and stock in trade and Manufacturing & operating expenses

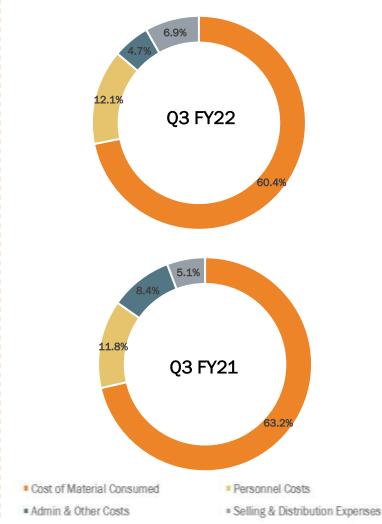


Standalone basis

Financial Achievement: An Overview



Costs Factors as a % of Operating Income











Brand Wise Performance

Sales Contribution (INR Cr) (% Contribution to Total Sales)

		Q3FY22	Q2FY22	Q3FY21
KILLER>K	-	93.5 (55%)	100.6 (58%)	67.0 (57%)
O integriti		34.2 (20%)	35.3 (20%)	20.6 (18%)
LAWMAN Pg ³		25.9 (15%)	20.7 (12%)	14.5 (12%)
easies		6.0 (4%)	6.7 (4%)	5.3 (5%)
Others		11.1 (6%)	11.5 (7%)	9.9 (8%)







Retail Stores Status

Particulars	COCO / Nos.	FOFO / Nos.	Total / Nos.
As on 1 April 2021	20	302	322
Opened during the period	5	64	69
Closed during the period	1	48	49
As on 31 December 2021	24	318	342
Under Development / WIP	-	74	74



EBOs: Totally spread over an approx. area of over 2,20,000 sq.ft spread across India

- COCO Company Owned Company Operated
- FOFO Franchisee Owned Franchisee Operated



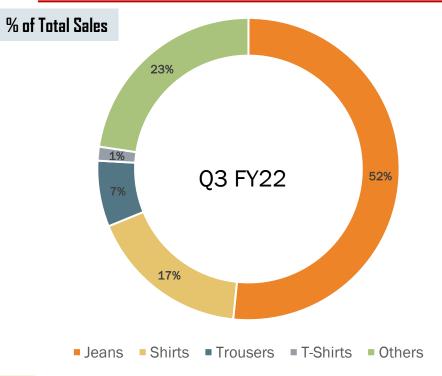
Product Wise Performance

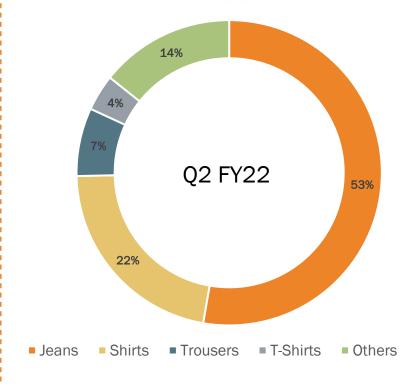


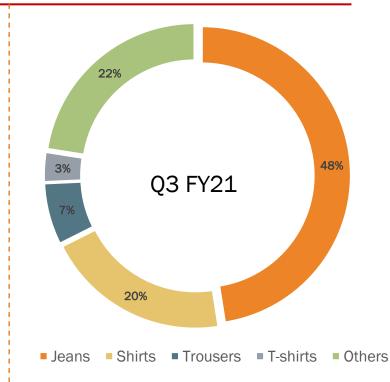
	Q3FY22	Q2FY22	Q3FY21
Apparel Sales Qty (Units in Lakhs)	18.36	20.59	13.15
Sales Realisation* (INR per unit)	891	809	816

^{*} Calculated at WSP (Wholesale Sales Price)

PRODUCT WISE SALES PERFORMANCE



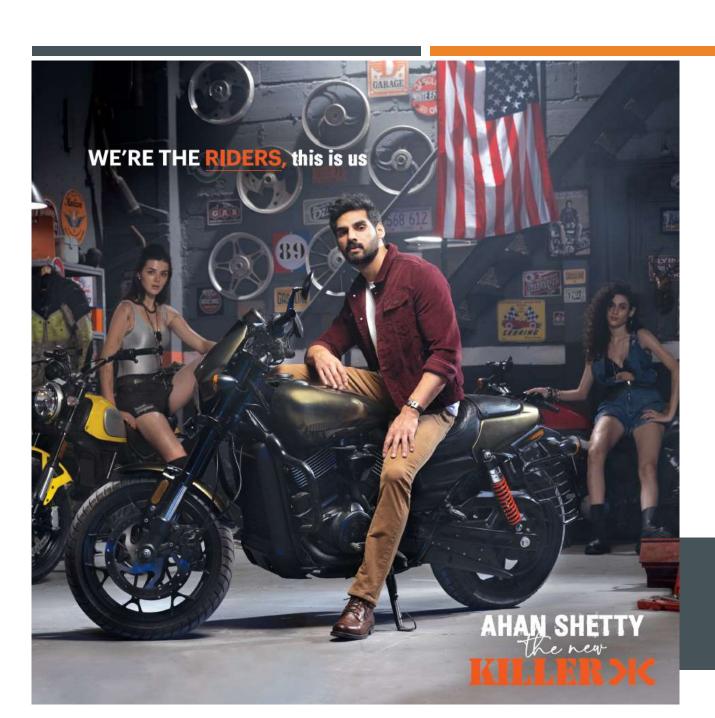












Thank You

Kewal Kiran Clothing Limited

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