



# Q2 & H1 FY24

FINANCIAL OVERVIEW

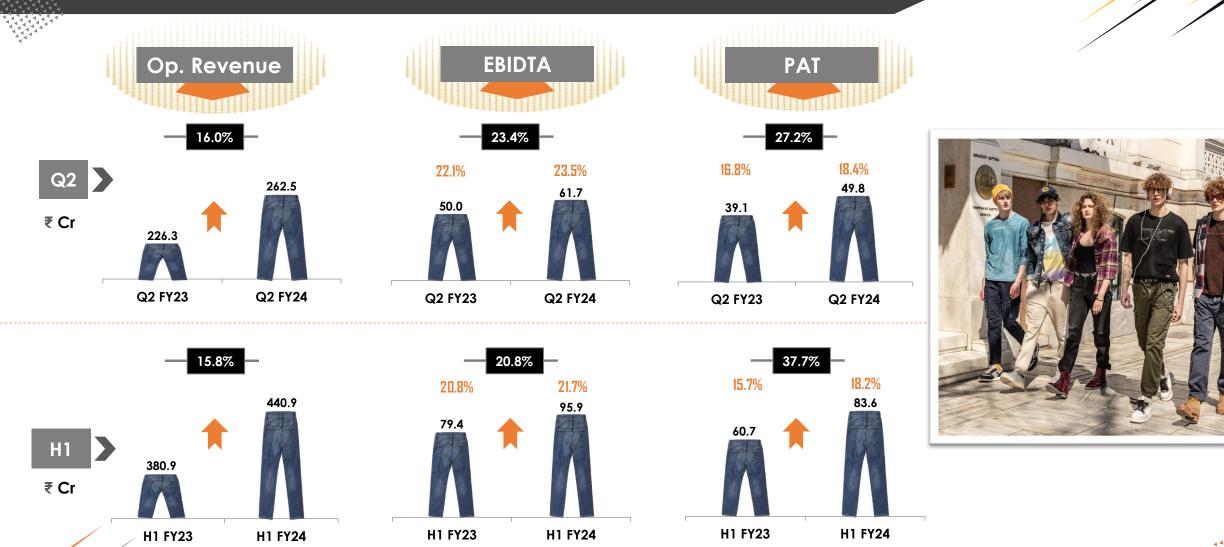
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CORPORATE PRESENTATION

# Q2 & H1 FY24 - Performance Highlights



# Q2 & H1 FY24: Key Financial Highlights



Numbers Represents Margins



# **Profitability Highlights**

Particulars (₹ Cr)	Q2 FY24	Q2 FY23	Y-O-Y % Change	Q1 FY24	H1 FY24	H1 FY23	Y-O-Y % Change	FY23
Revenue from Operations	262.5	226.3	16.0%	178.4	440.9	380.9	15.8%	779.5
COGS	150.5	132.6		101.6	252.2	220.4		448.9
Gross Profit (GP)	111.9	93.7		76.8	188.7	160.5		330.6
GP Margin	42.7%	41.4%		43.0%	42.8%	<b>42</b> .1%		42.4%
Employee Expenses	26.1	24.3		26.0	52.0	47.3		97.9
Administrative & Other Expenses	11.9	10.1		9.0	20.9	18.1		36.3
Selling & Distribution Expenses	12.2	9.3		7.7	19.9	15.8		44.5
EBIDTA	61.7	50.0	23.4%	34.1	95.9	79.4	20.8%	151.9
EBIDTA Margin	23.5%	22.1%		19.1%	21.7%	20.8%		19.5%
Other Income	8.3	5.9		11.2	19.5	6.1		20.2
Depreciation & Amortisation	2.6	2.2		2.4	5.0	4.1		8.7
EBIT	67.4	53.7	25.4%	42.9	110.3	81.4	35.6%	163.5
EBIT Margin	24.9%	23.1%		22.6%	24.0%	21.0%		20.4%
Finance Cost	1.1	1.5		1.5	2.6	2.9		6.4
Profit before Tax	66.2	52.3	26.8%	41.4	107.7	78.5	37.2%	157.1
PBT Margin	24.5%	22.5%		21.9%	23.4%	20.3%		19.6%
Tax	16.5	13.1		7.6	24.1	17.8		37.8
PAT	49.8	39.1	27.2%	33.8	83.6	60.7	37.7%	119.3
PAT Margin %	18.4%	16.8%		17.9%	18.2%	15.7%		14.9%



Standalone basis



# **Balance Sheet Overview**

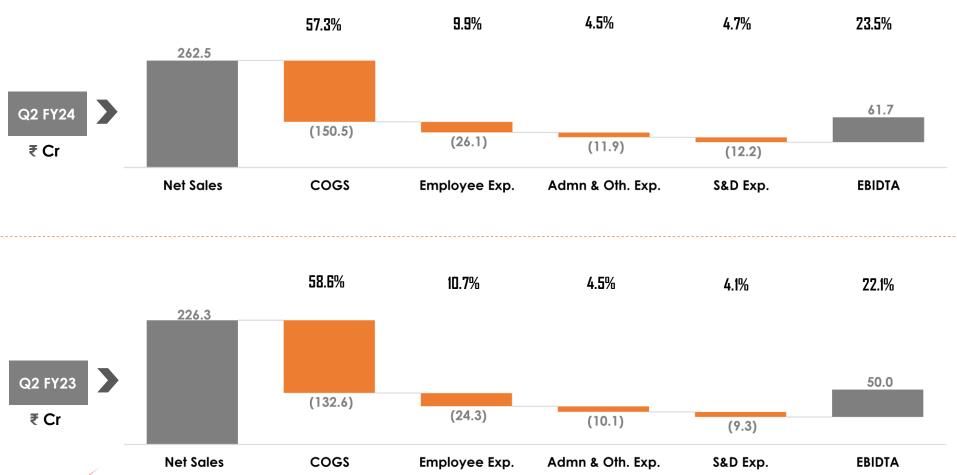
Particulars (₹ Cr)	As at Sep 2023	As at Sep 2022	As at Mar 2023
ASSETS	I .		I
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Non-Current Assets			
Property, Plant and Equipment	85.3	76.9	83.9
Right of Use Asset	18.0	13.3	16.0
Capital work-in-progress	1.7	2.6	1.3
Investment Property + Other Intangible Assets	1.5	1.5	1.5
Financial Assets	!		!
Investment in Subsidiary & Joint Venture	11.5	8.5	8.5
Investments Others	26.7	93.3	22.5
Loans + Other Financial Assets	17.3	17.3	23.1
Deferred Tax Assets (Net)	1.1	3.3	0.3
Other Non Current Assets	2.7	2.0	2.6
Total - Non-Current Assets	165.8	218.7	159.6
	!		
Current Assets	I		l e
Inventories	124.1	178.4	165.6
Financial Assets			
Investments	139.5	48.0	126.9
Trade Receivables	249.5	205.3	169.9
Cash and Cash Equivalents & Bank Bal.	179.9	169.5	170.4
Other Financial Assets (incl. Loans)	2.9	2.4	1.3
Other Current Assets	20.5	7.7	23.4
Total - Current Assets	716.4	611.3	657.6
TOTAL - ASSETS	882.2	830.0	817.2

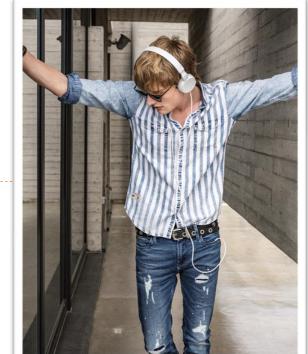
Particulars (₹ Cr)	As at Sep 2023	As at Sep 2022	As at Mar 2023
EQUITY AND LIABILITIES	!		
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Equity	(1)	(1. (	(1. (
Equity Share Capital	61.6	61.6	61.6
Other Equity	556.4	445.4	
Total - Shareholders' funds	618.0	507.0	547.4
LIABILITIES	·		
Non-Current Liabilities	i		
Financial Liabilities	:		
Lease Liabilities	13.1	10.3	12.9
Provisions	0.1	0.1	0.1
Total - Non-Current Liabilities	13.2	10.4	12.9
Current Liabilities			
Financial Liabilities	I		l
Borrowings	49.7	65.8	50.8
Lease Liabilities	2.5	1.7	2.3
Trade Payables	56.6	73.4	48.1
Other Financial Liabilities	21.7	15.0	18.9
Other Current Liabilities	35.7	13.9	41.2
Provisions	76.6	136.2	94.6
Current Tax Liabilities (Net)	8.1	6.8	0.9
Total - Current Liabilities	251.0	312.6	256.8
TOTAL - EQUITY AND LIABILITIES	882.2	830.0	817.2

Standalone basis



# Operational Matrix (Q2 Y-o-Y)

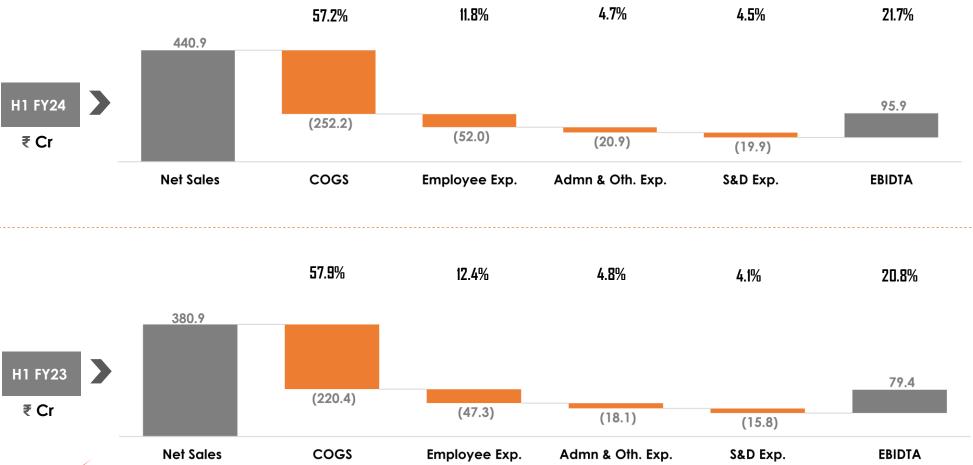




Standalone basis



# Operational Matrix (H1 Y-o-Y)









#### Q2: Key Updates

#### Launch of Brand "Junior Killer"

- Foray into the kids wear category
- High-street fashion brand designed for boys of age group 4 year to 16 years
- Move marks Brand Killer becoming a four-to-forever (age-group) brand

#### Strengthening Brand Focused EBOs presence

- Net addition of 49 Brand Killer EBOs in HI FY24 and 22 in Q2 FY24
- Re-strategising the way forward for the K-Lounge EBOs with an idea to expand store size in the future

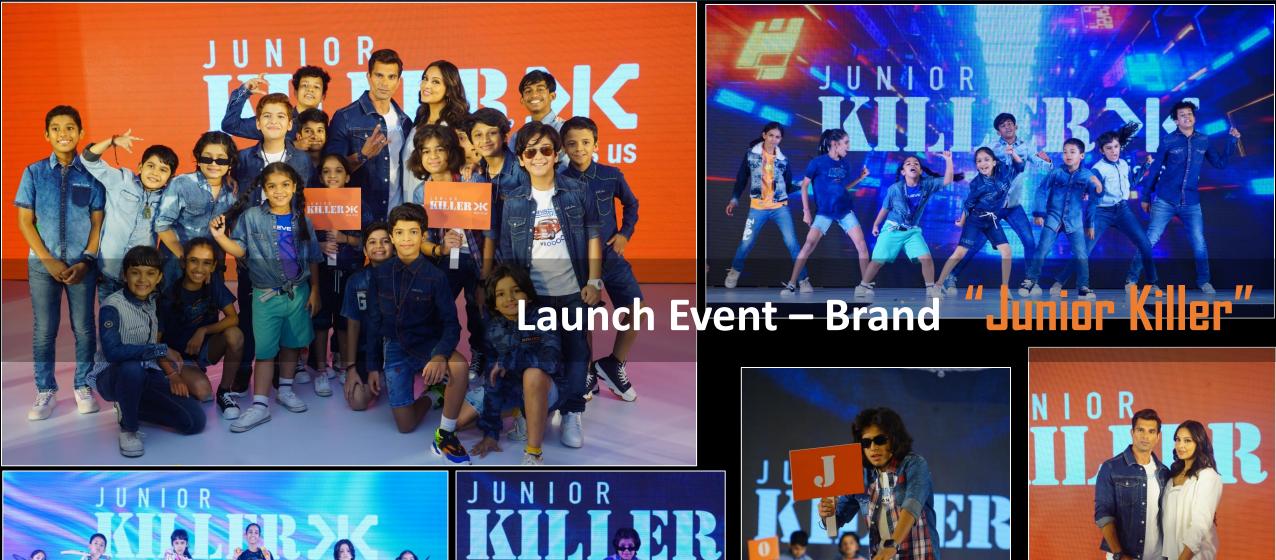
#### Continued Marketing Initiatives

- In stadia Advertising during the India v/s West Indies T20 series
- Focused Outdoor Advertising initiatives













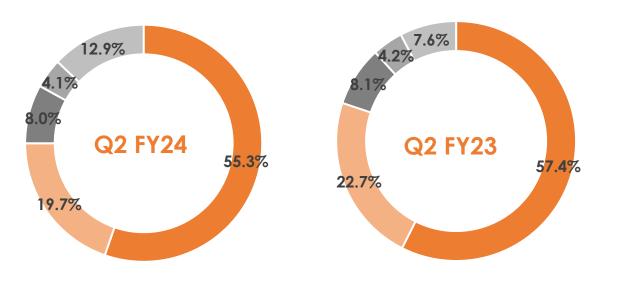


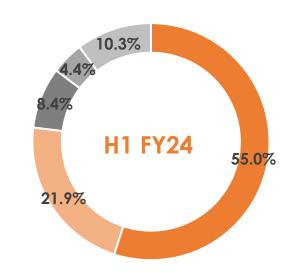


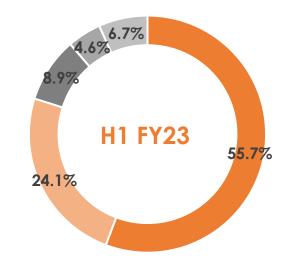


# **Product Category Performance**



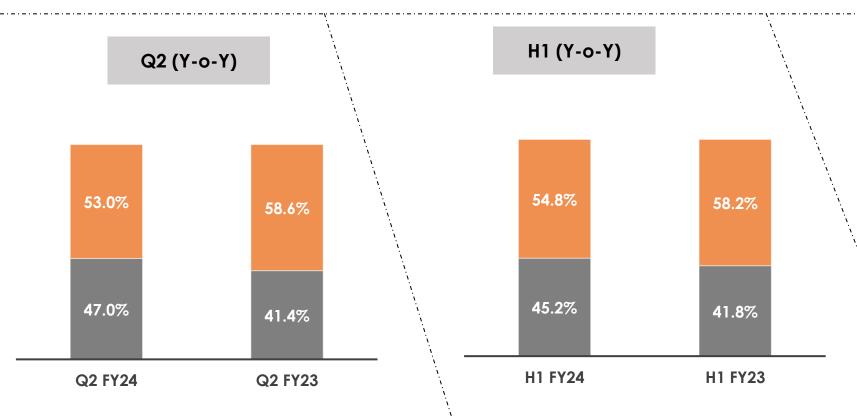






Qty Sales / Sales Realisation	Q2 FY24	Q2 FY23	H1 FY24	H1 FY23	FY23
Apparel and Lifestyle Accessories/Products Sales Qty (Units in Lakhs)	38.5	32.3	68.9	55.6	110.7
Apparel Units (% of Total Qty Sales)	68.5%	75.3%	64.9%	73.7%	72.7%
Sales Realisation (₹ per unit)	678	699	636	682	700

## **Channelwise Sales Performance**





■ Retail : EBO / LFS

Non-Retail : MBD / E-Com / Exports / Factory & Seconds



## **EBO Network Update**

#### **EBO Addition**

Particulars	COCO/COFO Nos.	FOFO Nos.	Total Nos.
As on April 01 2022	25	331	356
As on April 01 2023	28	425	453
As on June 30, 2023	27	427	454
As on Sep 30, 2023	28	442	470

Mix of COCO / COFO / FOFO stores (with FOFO model dominant)

Totally spread over an approx. area

~2,87,000 sq.ft spread across India

★ Under Development EBOs : 49

#### Break up of EBOs

• Killer Brand EBOs : 271

• **K-Lounge** : 178

• Other Brand EBOs : 20

• Factory Outlet :

#### Killer EBO – Guwahati







**Ghaziabad, Uttar Pradesh** 



Indore, Madhya Pradesh



Telangana

# Select Recent EBO Openings



Kokrajhar, Assam

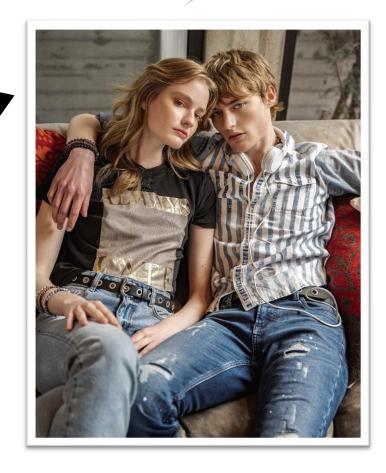


Allahabad, Uttar Pradesh

Warisaliganj, Bihar



**KKCL: Corporate Overview** 





#### Designing Success - Since 1980's

#### Journey from a Denim Focused Brand to establishing Lifestyle Brand(s)

1st Flagship Store at Dadar (Mumbai, India)







- Amongst few home grown successful Apparel Fashion Brand with roots dating back to 1980's
- Prides itself in contribution to the evolving **Denim culture** in India with its Brand(s)
- Integrated Play across Value Chain: Designing Manufacturing Branding Retailing
- Established Widespread Distribution: Presence and reach across India with channel mix across EBOs, LFS Stores, E-commerce and the traditional MBO channel





#### Driven by Sustainable Business Ethos

#### MISSION:

- Driving excellence through people, business partners and other stakeholders
- Focusing on consumer satisfaction and executing a customer-centric business module
- Adopting international standards and best practices across our operations
- Executing the business based on the three core growth principles of 3S

#### Financial Sustainability driven Decision Making

Key Driver for achieving the 3 Key "S" of Business

- Business Stability
- Business Sustainability





## Leading to :

**Consistently Profitable** 

+

Rich Dividend Payment History

#### **VISION:**

To be a world-class business organization which enables value, best services and enhancement of net worth for all the stakeholders

#### **BUSINESS ETHOS**



MORALITY



RIGHTNESS



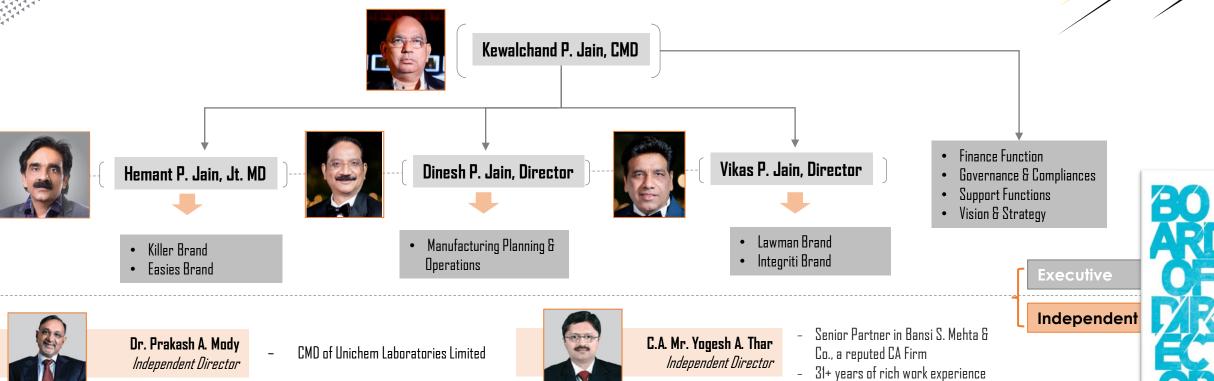
**ETHICAL PRACTICES** 







# Supported by Focused & Experienced Board





Mr. Nimish G. Pandya Independent Director

- Founding Partner at Pandya Juris LLP, International Lawyers & Tax Consultants and Proprietor at Pandya and Co. Advocates and Notary



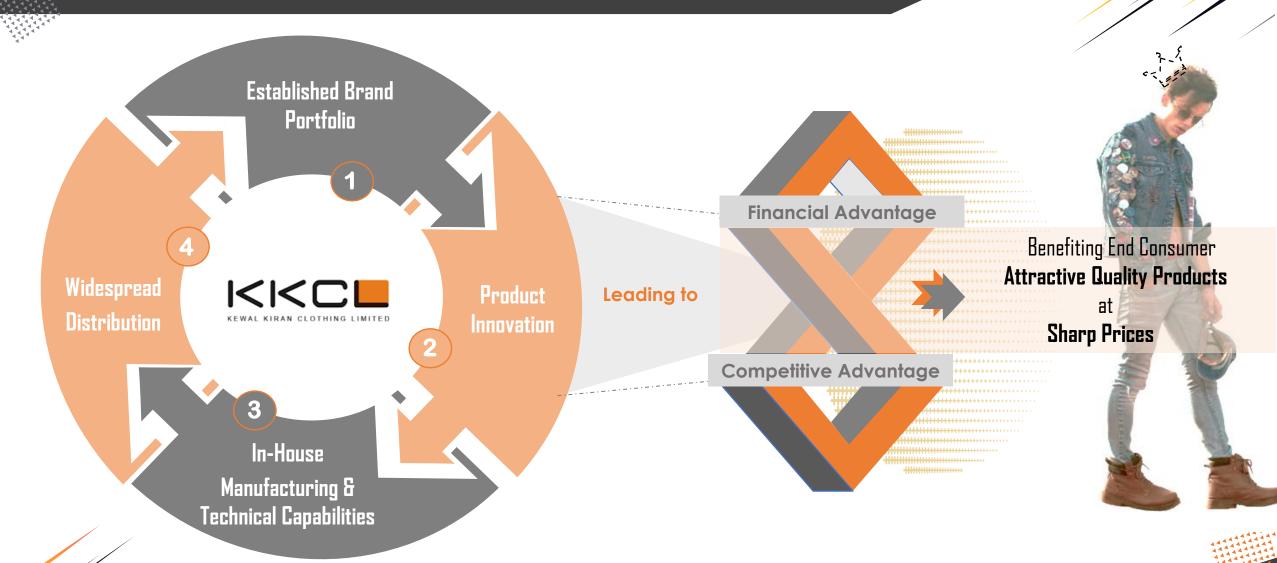
C.A Ms. Drushti R. Desai Independent Director

- Partner in Bansi S. Mehta & Co., a reputed CA firm
- 20+ years of experience



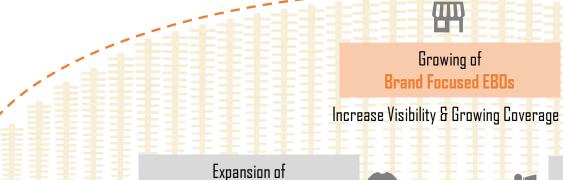


# Riding on Key Competitive Success Factors





#### KKCL's New Dawn of Growth



**Product Category** 

Aids Revenue Diversification and Increased Shelf Space

Addition of **Experienced Professional Team** 

Independent Market Intel & Newer Ideas



Increased Support towards **Marketing & Distribution** 

Increased support to distribution channel & Higher Marketing Spend



Planned Bi-Annual **Trade Shows** 

Helps in Supply Chain Planning

#### FOCUSED ON HIGH SALES GROWTH WITH SUSTAINABLE MARGINS



Mr. Kewalchand P. Jain, CMD

Growth Focus: We believe Indian market would continue to provide opportunities to grow and the segment we serve have potential to absorb newer products from established brands



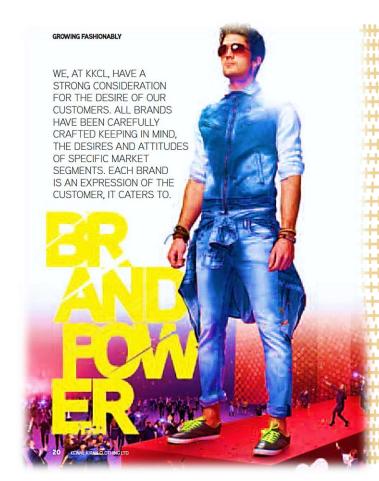


**KKCL**: Established Brand Portfolio





#### **KKCL: Brand Powerhouse**



Flagship Brand catering to Premium Luxury segment



Premium Mid Market Segment Brand



Fashion/Partywear Brand Focused on Mid Market Segment



Targeted Premium Mass Market Brand



5 Focused Women Wear Brand



6 Focused Kids wear Brand





Denims: Label Tagging an important marketing tool

















#### Across Age Across Personality Across Occasion















**KKCL: Product Innovation** 







# Wide Product Portfolio capitalising on Established Brands

**T-shirts** 





**Casual Blazer** 

Widening Product Portfolio with Rising Brand Aspiration

**Shirts** 



Lifestyle Brand

Bottom wear to Top Wear To Accessories





**Athleisure** 













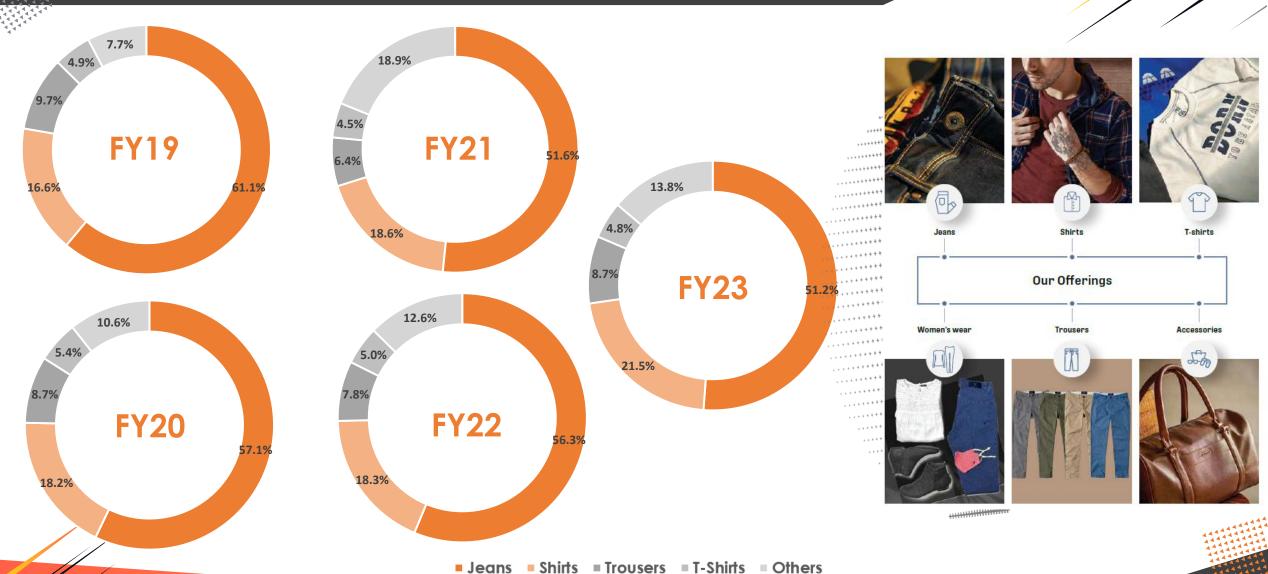




**Accessories** 



## Product Wise Sales Performance





KKCL: In-House Manufacturing & Technical Capabilities



# Manufacturing: A Key MOAT for KKCL

#### IN-HOUSE CAPABILTIES: Designing – Procurement – Washing – Stitching – Labelling – Packing – Retail



- State of the Art manufacturing capabilities: Technology led manufacturing units equipped with advanced machinery, helping us offer the best products to our customers
- Assisted by international professionals to lead our research and technology wing allowing
  us to develop new products and improving existing product range
- Years of Experience in the field of manufacturing has given them a strong acumen in terms of managing supply chain smoothly
- Manufacturing facilities are certified ISO 9000:2008 and the Vapi facility is additionally certified ISO 14001: 2004
- Balanced approach towards Manufacturing to derive Costs Advantage: House the key value added processes within the in-house arena and outsource the less critical functions





#### Latest Mfg. Technology with Environment Friendly Practices



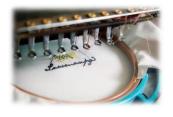
 Use of High end Machines with objective to Conserve Water, Purify Chemicals and save resources like time and energy



 Adopt certified green chemicals, latest blue technology and energy conservation initiatives to be one of the best environment friendly organisations



• Use of Ozone System for Denim Wash: (i) Water Saver (ii) Stain remover with less water and (iii) purify chemicals used during denim manufacturing







BEST IN CLASS
IN-HOUSE
WASHING
FACILITY

The Vapi Manufacturing Unit won gold awards in 'FAME Excellence Award 2017' and 'Grow Care' India's Environment Award 2017'.









**KKCL: Widespread Distribution** 





# **Growing Distribution Coverage**

#### Widespread Distribution across Channels

EBO

470 (COCO/COFO : 28 , FOFO : 442)

MBO

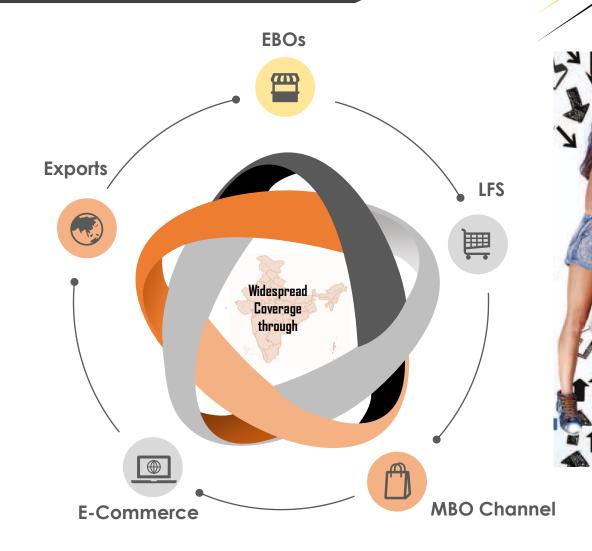
Widespread MBO presence through traditional Distributional Channel: 80+ Distributors covering ~3,000+ MBOs across India

LFS

**Select Key Stores:** Reliance Retail, Max, Lifestyle, & Others 2000+ counters across regions

E-Comm

**Multiple E-commerce Platform Presence :** Flipkart / Amazon

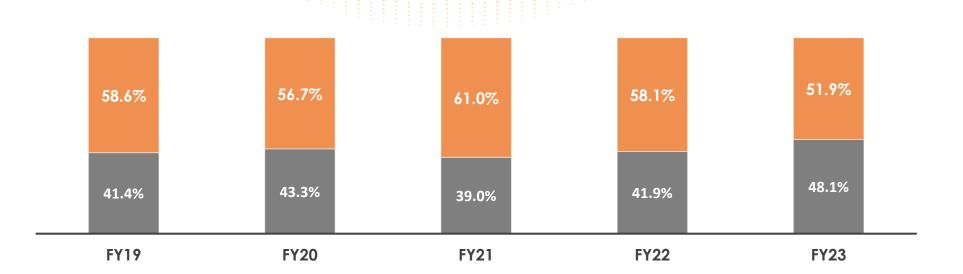




#### **Channel Wise Sales Contribution**

Brand recognition driving market Pull Strategy

Playing it with a flexible **Profit oriented & Balanced Market Strategy** 



■ Retail : EBO / LFS

Non-Retail: MBO / E-Com / Exports / Factory & Seconds





#### Sales Volume & Realisation







#### Consistent Robust Financial Performance

40.0

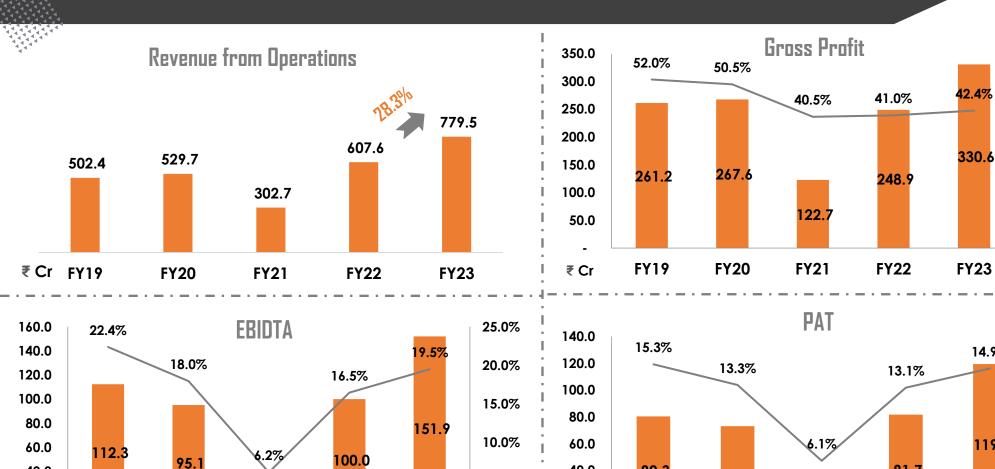
20.0

₹ Cr

FY19

**FY20** 

FY21



5.0%

0.0%

**FY23** 

**FY22** 

80.3

**FY19** 

73.0

**FY20** 

40.0

20.0

₹ Cr





60.0%

50.0%

40.0%

30.0%

20.0%

10.0%

0.0%

14.9%

119.3

**FY23** 

81.7

**FY22** 

19.4

**FY21** 

18.0%

16.0%

14.0%

12.0%

10.0%

8.0%

6.0%

4.0%

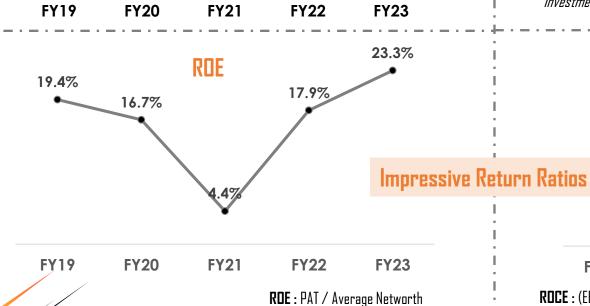
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# Consistent Robust Financial Performance (contd.)

#### Working Capital Days – Improving Efficiencies

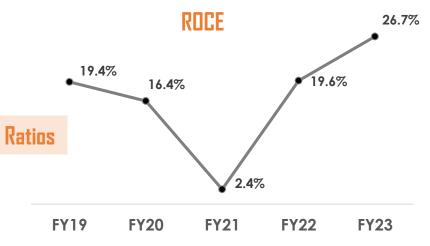




#### Strong Balance Sheet Strength

Particulars	FY22	FY23	Q2FY24
Cash & Cash Equivalent / Bank Deposits	205.1	181.1	188.2
Investments	137.3	149.4	166.2
Total Debt	76.7	50.8	49.7
Net Cash Position	265.7	279.7	304.7

<sup>\*</sup> Investment does not includes investment in Subsidiary & JV



ROCE: (EBIT – Bank Charges) / Capital Employed (Networth + Borrowings + Lease Liabilities + Net Deferred Tax – Other Intangible Assets)



₹ Cr

KKCL: Marketing Focused Approach





#### Increased Brand Awareness Campaign

#### Brands are the centre of Communication Strategy

- Brand Positioning
- Brand Traits
- Short term and Long term goals of each Brand



- Mode of Advertising : Preferred mode of advertising differ from brand to brand
  - (i) Print Advertisements, (ii) movies and events sponsorships (iv) sports sponsorships (v) outdoor advertising
- Current Trending Marketing Focus: With an objective to create a cult for the customer base and for them to be proud to associate with the brand they aspire, the focus is to leverage Outdoor Advertisements and Large Sports sponsorships and social media collaborations
- Select Recent Past Brand Promotions :
  - Was the official Sponsor for Team India's Cricket Team
  - Title Sponsor of India v/s Bangladesh Cricket Test Series
  - India V/s South Africa & India v/s West Indies In-stadium Brand Advertisement
  - Pro Kabaddi League- Season 9 Team Sponsorships









# **Strengthening Channel Partnerships**

#### Bi-Annual Trade Shows for Key Fashion Seasons

- Helps to connect in-person with channel parnters
- Feedback sharing
- Better Supply Chain planning on account of Order Bookings
- Lesser risks towards dead Inventory









- EOSS support in form of costs sharing
- Shop-in-Shop arrangement with some channel partners
- Wider Product range catering across categories and across seasons













#### **Recent Awards & Accolades**



**Economic Times: Asian Business Leaders 2022-23** 





India's Retail Champ Award – Retailers Association of India (RAI)

















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Denim + Fashion









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